

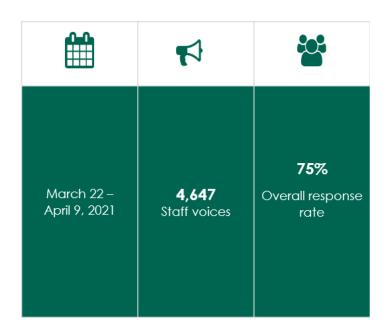


Contents

| Overall Response Rate | 2 |
|-------------------------|---|
| Who Responded? | |
| How To Interpret Charts | |
| Most Favorable Items | |
| Least Favorable Items | |
| All there I and Decide | 5 |



Overall Response Rate



Who Responded?

- 17% of respondents identify as asexual, bisexual or pansexual, gay, lesbian, queer, questioning, or something else.
- 1.4 times as many respondents identify as women as men.
- 1% of respondents have a nonbinary gender identity.
- 1% of respondents are transgender.
- 42% of respondents are below 40 years of age.
- 39% of respondents indicate having caregiver responsibilities.
- 10% of respondents are most comfortable in a language other than English (most commonly Spanish, Portuguese, or Chinese/Mandarin)



How To Interpret Charts

See below for an explanation of each chart element.

| Element | <u>Explanation</u> |
|--|---|
| Question Number | This is the question number as the question appeared in the survey. |
| Question Text | This is the question text that was presented (in English). |
| Valid N | This is the number of respondents that answered the question and did not skip the question (either through skipping it, or selection "N/A"). |
| % Favorable | This demonstrates the overall average of all respondents, and whether their response was favorable, neutral, or unfavorable. |
| vs. General Industry Norm | This is a benchmarking indicator. If the question is available to be benchmarked against (using proprietary Korn Ferry data for other firms), the overall favorability rating of Boston University is compared to the overall industry norm. A positive number indicates that BU exceeds the overall industry norm, a negative number indicates that BU has lower overall favorability, and a double hyphen means that question is not benchmarked. |
| vs. High Performing Norm | This indicator is similar to the above indictor, but specifically the highest performing subset of overall companies in Korn Ferry's benchmark (55 companies vs. 700 companies). |
| Min / Max | Respondents are placed into one (or multiple) cohorts based on gender, generation, race, ethnicity, gender identity, transgender, sexual orientation, caregiver status, etc. |
| | Each of these cohorts (or communities) is then averaged overall. The min is the least favorable rating across all those cohorts. The max is the most favorable rating across all those cohorts. |
| 1 st and 3 rd Quartile | Similar to the above approach, the quartiles are based on cohorts. The first 1 st quartile is the middle number between the smallest number (minimum) and the median of the data set. The 3 rd quartile is the middle number between the median of the data set, and the largest number (maximum) of the data set. |
| Median | Median is the overall average displayed for all respondent's' favorability ratings for each question. |
| General Industry Norm | Favorability of a question is compared to benchmarks when available. A positive number means BU has a more favorable response to the question than the benchmark. General Industry is a Korn Ferry proprietary benchmark of more than 700 companies in all sectors. |
| High Performing Norm | Similar to above. High Performing is a subset of Korn Ferry's proprietary benchmark data. It is the 55 highest performing firms with the overall industry benchmark maintained by Korn Ferry. |



Most Favorable Items

| | | Valid N | % Fav % Neutral % Unfav | vs. General Industry Norm | vs. High Performing Norm |
|-----|---|---------|-------------------------|---------------------------------|--------------------------------|
| 14 | My immediate manager or supervisor is flexible when I need to take care of a personal or family matter. | 4,560 | 95 32 | +9 | |
| 8 | I am treated with respect by my co-workers. | 4,609 | 91 5 <mark>4</mark> | +12 | +7 |
| CQ2 | I have a good understanding of what it means to be "antiracist". | 4,540 | 88 9 3 | | |
| 13 | My immediate manager or supervisor reviews my performance fairly. | 4,490 | 86 9 5 | +12 | |
| 16 | My immediate manager or supervisor supports me in my learning and development. | 4,561 | 84 10 7 | +14 | +9 |
| 7 | My immediate manager or supervisor makes me feel valued and appreciated for my contributions. | 4,599 | 83 9 8 | +5 | |
| 33 | I would recommend Boston University as a good place to work. | 4,574 | 82 14 4 | +13 | +4 |
| 28 | Boston University recognizes and addresses external events that affect my community (e.g., the COVID-19 pandemic, the 2020 killing of George Floyd, the 2021 storming of the U.S. Capitol). | 4,513 | 80 13 7 | | |
| 29 | We treat all our community members (clients, students, staff, or faculty) with respect, regardless of gender identity, race and ethnicity, sexual orientation, or other personal characteristics. | 4,533 | 80 10 9 | -10 | |
| 9 | I feel able to be myself at work. | 4,578 | 79 11 10 | -3 | |



Least Favorable Items

| | | Valid N | % Fav % | % Neutral | | vs. General Industry Norm | vs. High Performing Norm |
|----|--|---------|---------|-----------|----|---------------------------------|--------------------------------|
| 17 | Boston University is effective in advancing people from underrepresented racial and ethnic groups into leadership positions. | 4,095 | 46 | 31 | 23 | -4 | |
| 18 | Promotions and assignments are made fairly. | 4,037 | 47 | 31 | 23 | +5 | |
| 20 | Boston University takes unique customs of my community into account in policies and practices. | 3,524 | 48 | 38 | 13 | | |
| 12 | Managers and supervisors are held accountable for creating diverse and inclusive work environments. | 4,007 | 51 | 28 | 21 | -3 | |
| 4 | Boston University has an effective process in place to deal with complaints regarding mistreatment. | 3,692 | 52 | 29 | 19 | -8 | |
| 32 | Boston University intentionally addresses inequities that affect our staff and their communities. | 4,046 | 52 | 30 | 19 | | |
| 24 | Boston University has clear vendor/supplier/contractor diversity policies and procedures. | 2,720 | 53 | 35 | 13 | | |
| 26 | Boston University purposefully creates diverse, equitable and inclusive teams to improve team performance. | 4,285 | 55 | 28 | 17 | | |
| 31 | Boston University effectively leverages diversity, equity, and inclusion to better serve our stakeholders. | 3,722 | 55 | 34 | 12 | | |
| 25 | Management encourages staff to share important information about the organization, even if it is bad news. | 4,230 | 58 | 23 | 19 | -15 | |
| 2 | I can freely express my views without fear of negative consequences. | 4,561 | 59 | 20 | 21 | -5 | -10 |



All Item-Level Results

| | Overall Boston Unive | rsity Results | | | | Fa | vorability A | cross Demo | graphic Gro | ups |
|---|---|---------------|-------------------------|---------------------------------|--------------------------------|-----|-----------------|------------|-----------------|-----|
| | | Valid N | % Fav % Neutral % Unfav | vs. General Industry Norm | vs. High Performing Norm | Min | 1st Quartile | Median | 3rd Quartile | Max |
| 1 | Managers and supervisors apply policies and rules in a fair and consistent manner. | 4,465 | 70 15 15 | +1 | | 51 | 65 | 70 | 71 | 78 |
| 2 | I can freely express my views without fear of negative consequences. | 4,561 | 59 20 21 | -5 | -10 | 47 | 56 | 58 | 61 | 67 |
| 3 | In my work environment, everyone is treated fairly regardless of gender identity, race and ethnicity, sexual orientation, or other personal characteristics. | 4,522 | 76 11 13 | 0 | -3 | 57 | 71 | 75 | 78 | 82 |
| 4 | Boston University has an effective process in place to deal with complaints regarding mistreatment. | 3,692 | 52 29 19 | -8 | | 23 | 43 | 50 | 54 | 68 |
| 5 | Boston University does not tolerate harassment or discriminatory behavior. | 4,390 | 75 15 1 | -4 | | 42 | 68 | 74 | 77 | 87 |
| 6 | Boston University takes into account the reputational risks (e.g., negative publicity, legal issues) of ineffective diversity, equity, and inclusion practices. | 4,167 | 75 18 | 7 | | 60 | 69 | 74 | 78 | 83 |
| 7 | My immediate manager or supervisor makes me feel valued and appreciated for my contributions. | 4,599 | 83 9 | 8 +5 | | 67 | 79 | 83 | 84 | 94 |
| 8 | I am treated with respect by my co-workers. | 4,609 | 91 5 | +12 | +7 | 80 | 89 | 92 | 92 | 94 |
| 9 | I feel able to be myself at work. | 4,578 | 79 11 1 | -3 | | 58 | 70 | 78 | 81 | 87 |

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| | Overall Boston Unive | rsity Results | | | | | Fa | vorability A | cross Demo | graphic Gro | ups |
|----|--|---------------|-----------------|---------|---------------------------------|--------------------------------|-----|-----------------|------------|-----------------|-----|
| | | Valid N | % Fav % Neutral | % Unfav | vs. General Industry Norm | vs. High Performing Norm | Min | 1st Quartile | Median | 3rd Quartile | Max |
| 10 | Boston University clearly communicates its diversity, equity, and inclusion strategy to all employees. | 4,493 | 68 | 18 14 | +9 | | 41 | 60 | 67 | 70 | 80 |
| 11 | Senior leadership's goals, plans, and actions reflect a real commitment to diversity, equity, and inclusion. | 4,269 | 64 | 23 13 | +9 | | 35 | 54 | 61 | 65 | 76 |
| 12 | Managers and supervisors are held accountable for creating diverse and inclusive work environments. | 4,007 | 51 | 28 21 | -3 | | 23 | 46 | 50 | 54 | 69 |
| 13 | My immediate manager or supervisor reviews my performance fairly. | 4,490 | 86 | 9 5 | +12 | | 71 | 82 | 86 | 87 | 93 |
| 14 | My immediate manager or supervisor is flexible when I need to take care of a personal or family matter. | 4,560 | 95 | 32 | +9 | | 83 | 93 | 95 | 95 | 96 |
| 15 | I receive feedback that helps my development and improvement. | 4,537 | 73 | 16 12 | +10 | 0 | 50 | 73 | 73 | 74 | 79 |
| 16 | My immediate manager or supervisor supports me in my learning and development. | 4,561 | 84 | 10 7 | +14 | +9 | 69 | 81 | 84 | 85 | 100 |
| 17 | Boston University is effective in advancing people from underrepresented racial and ethnic groups into leadership positions. | 4,095 | 46 31 | 23 | -4 | | 14 | 37 | 45 | 49 | 63 |
| 18 | Promotions and assignments are made fairly. | 4,037 | 47 3 | 1 23 | +5 | | 18 | 42 | 47 | 48 | 60 |

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| Overall Boston University Results | | | | | | | | | | | ups |
|-----------------------------------|--|---------|----------------|----------------|---------------------------------|--------------------------------|-----|-----------------|--------|-----------------|-----|
| | | Valid N | % Fav % Neutra | al Wall Winfav | vs. General Industry Norm | vs. High Performing Norm | Min | 1st Quartile | Median | 3rd Quartile | Max |
| 19 | Boston University is effective in advancing women into leadership positions. | 4,196 | 70 | 20 10 | +12 | | 53 | 65 | 70 | 72 | 81 |
| 20 | Boston University takes unique customs of my community into account in policies and practices. | 3,524 | 48 | 38 13 | | | 18 | 40 | 48 | 51 | 61 |
| 21 | My colleagues/my team use(s) the different perspectives, backgrounds, and experiences of our employees to improve ways of working. | 4,471 | 71 | 20 9 | 0 | | 57 | 68 | 71 | 73 | 80 |
| 22 | It is common practice in team meetings to ensure everyone has the opportunity to contribute and share ideas. | 4,516 | 78 | 12 10 | -1 | | 58 | 75 | 78 | 80 | 83 |
| 23 | My colleagues/my team use(s) the different perspectives, backgrounds, and experiences of our employees to help Boston University reach our goals. | 4,452 | 72 | 20 8 | +3 | | 50 | 69 | 73 | 74 | 82 |
| 24 | Boston University has clear vendor/supplier/contractor diversity policies and procedures. | 2,720 | 53 | 35 13 | | | 20 | 47 | 52 | 57 | 75 |
| 25 | Management encourages staff to share important information about the organization, even if it is bad news. | 4,230 | 58 | 23 19 | -15 | | 37 | 54 | 58 | 60 | 68 |
| 26 | Boston University purposefully creates diverse, equitable and inclusive teams to improve team performance. | 4,285 | 55 | 28 17 | | | 24 | 47 | 53 | 59 | 73 |
| 27 | Our employees have the knowledge and skills they need to relate effectively with clients, students, staff, or faculty, regardless of gender identity, race and ethnicity, sexual orientation, or other personal characteristics. | 4,443 | 68 | 19 13 | -8 | | 39 | 56 | 67 | 69 | 80 |

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| | Overall Boston Unive | rsity Results | | | | | | Fa | vorability A | cross Demo | graphic Gro | ups |
|-----|---|---------------|-----------------|----|------|---------------------------------|--------------------------------|-----|-----------------|------------|-----------------|-----|
| | | Valid N | % Fav % Neutral | | nfav | vs. General Industry Norm | vs. High Performing Norm | Min | 1st Quartile | Median | 3rd Quartile | Max |
| 28 | Boston University recognizes and addresses external events that affect my community (e.g., the COVID-19 pandemic, the 2020 killing of George Floyd, the 2021 storming of the U.S. Capitol). | 4,513 | 80 | | 13 7 | | | 53 | 74 | 79 | 81 | 88 |
| 29 | We treat all our community members (clients, students, staff, or faculty) with respect, regardless of gender identity, race and ethnicity, sexual orientation, or other personal characteristics. | 4,533 | 80 | | 10 9 | -10 | | 56 | 70 | 77 | 82 | 86 |
| 30 | Boston University actively helps make communities in which it operates (e.g., Boston metro area) better places to live and work. | 3,954 | 61 | 28 | 11 | -15 | | 34 | 53 | 60 | 64 | 71 |
| 31 | Boston University effectively leverages diversity, equity, and inclusion to better serve our stakeholders. | 3,722 | 55 | 34 | 12 | | | 24 | 50 | 53 | 57 | 67 |
| 32 | Boston University intentionally addresses inequities that affect our staff and their communities. | 4,046 | 52 | 30 | 19 | | | 27 | 43 | 50 | 54 | 63 |
| 33 | I would recommend Boston University as a good place to work. | 4,574 | 82 | | 14 4 | +13 | +4 | 54 | 77 | 82 | 84 | 89 |
| 34 | As you plan your career, how long do you hope to continue to work for Boston University? | 3,887 | 60 | 18 | 22 | +3 | -5 | 22 | 45 | 58 | 63 | 87 |
| CQ1 | I know where within Boston University to turn for resources or support to help with any issues or concerns related to diversity, equity, and inclusion. | 4,461 | 74 | 1; | 3 13 | | | 53 | 67 | 73 | 75 | 83 |
| CQ2 | I have a good understanding of what it means to be "antiracist". | 4,540 | 88 | | 9 3 | | | 76 | 87 | 88 | 90 | 94 |