

ARTHUR S. HULNICK

Department of International Relations
Boston University
156 Bay State Road
Boston, MA 02215
(617) 353-8978
ahulnick@bu.edu

Present Position:

Associate Professor, Department of International Relations, Boston University. Responsible for teaching undergraduate and graduate courses on Intelligence. Developed four courses on Intelligence and revised one existing course. Researching and writing on Intelligence matters. Leading directed and independent studies. Performing other faculty duties, including advising students, and mentoring MA policy papers.

Previous Experience:

2006-2009 Director, Undergraduate Studies. Responsible for management of the undergraduate program, including supervision of an adviser and secretary. Monitoring courses, transfers, and other issues related to undergraduates.

1992-2000 Lecturer, Department of International Relations, Boston University, Boston University Summer Term, and the Boston University Metropolitan College (1994-2001)

1989-1992 CIA Officer-in-Residence, Boston University. Developed and taught courses on strategic intelligence. Served as a resource for the Department of International Relations. Lectured on intelligence in other courses. Advised students and assisted in mentoring MA policy papers.

1987-1989 Chief, Public Relations Unit and Coordinator for Academic Affairs, Public Relations Office, Central Intelligence Agency. Responsible for presentations about the Agency and intelligence matters to several hundred official and public groups. Advised the DCI on Agency contacts with the academic community. Speech writer for the Director and other senior Agency officials.

1983-86 Presentations Officer, Public Affairs Office, CIA. Responsible for briefings to public, academic and official audiences on intelligence and related matters.

1966-1978; 1981-82 Intelligence Officer. Varied assignments in CIA substantive and management positions both in the U.S. and overseas.

1979-1980 DCI Fellow. A one-year research assignment to investigate the impact of intelligence on policy. Led to the publication of a three-part monograph and the development of Agency training programs on Producer-Consumer Relations.

Military Experience:

1957-1964 United States Air Force. Various assignments in the U.S. and abroad in Air Force Intelligence. Resigned with rank of captain to join the CIA.

Education:

1957 BA ,Princeton University Woodrow Wilson School of Public and International Affairs.

1970-73 Graduate Study, Department of Economics, American University,

1985 Seminar in Contemporary Executive Development, Graduate School of Government and Business, George Washington University.

1987 Executive Development Seminar, Harvard University.

Teaching Experience:

1989-present: Boston University International Relations courses including IR 378, "Intelligence in a Democratic Society, IR 516 "Secret Intelligence and Homeland Security; "IR 578 "Foreign Intelligence and Security Systems," IR 581, "The Evolution of Strategic Intelligence," IR 598 "International Business Intelligence and Security Practices," IR 778 Graduate Seminar, "Problems in Strategic Intelligence," and IR 799 MAIA Workshop.

1994-2001: Boston University Metropolitan College International Relations Program including IR 378, IR 578, IR 581 and CJ 380.

1989-present: Guest Lecturer in Boston University courses on American Foreign Policy, Diplomatic and Consular Practice, Soviet Foreign Policy, Arms Control, and Communications.

1992-present: Lecturer on Intelligence, Institute of World Politics, Washington D.C.

1996: Course designer and instructor for a 2.5 day program on Strategic Intelligence for the National Science Foundation Chatauqua 96 program.

1989-94: Chief instructor and course designer of a three-day Program on Intelligence for the Armed Forces Communications and Electronics Association, presented semi-annually.

1987-88: Instructor, graduate seminar "Secret Intelligence in a Democratic Society," Department of Political Science, George Washington University.

1982-92: Lecturer about CIA and Intelligence at many colleges and universities, including Harvard, Princeton, Dartmouth, and to college groups in Washington including the American University Washington Semester, and the Washington Center.

Publications:

Books and Monographs:

- 2012 (Ed.) Intelligence Issues 2012-13: An Edited Collection of Significant Government Documents (San Diego, CA: Cognella, 2012)
- 2010 (Ed.) with Joe Wippl Intelligence Issues 2010-2011: An Edited Compilation of Significant Government Documents (San Diego CA: University Readers, 2010)
- 2004 Keeping Us Safe: Secret Intelligence and Homeland Security (Westport CT: Praeger, 2004)
- 1999: Fixing the Spy Machine: Preparing American Intelligence for the 21st Century (Westport, CT: Praeger, 1999)
- 1980 The Impact of Intelligence on the Policy Review and Decision Process, a three part monograph published by the Center for the Study of Intelligence, Central Intelligence Agency.

Articles and Chapters:

- 1986 "The Intelligence Producer-Policy Consumer Linkage: A Theoretical Approach" in Intelligence and National Security, Vol. 1, #2 (May, 1986).
- 1987 "Relations Between Intelligence Producers and Policy Consumers: A New Way of Looking at an Old Problem" in Stephen J. Cimbala (Ed.) Intelligence and Intelligence Policy in a Democratic Society, (New York: Transnational Press. 1987).

- 1987 "CIA's Relations with Academia: Symbiosis, Not Psychosis" in International Journal of Intelligence and Counterintelligence, Vol. 1, #4 (1986-87).
- 1988 "Managing Analysis: Strategies for Playing the End Game" in International Journal of Intelligence and CounterIntelligence, Vol. 2, #3(Fall 1988).
- 1989 "Ethics and Morality in US Strategic Intelligence" (with Daniel W. Mattausch), Harvard Journal of Law and Public Policy, Vol. 12, #2 (Spring 1989).
- 1989 "Determining U.S. Intelligence Policy" International Journal of Intelligence and CounterIntelligence, Vol. 3 #2 (1989).
- 1990 "Political Changes Improve Public Information Access" SIGNAL, Journal of the Armed Forces Communications and Electronics Association, Vol. 45 #1 (September 1990).
- 1991 "Controlling Intelligence Estimates" in Glenn Hastedt (Ed.) Controlling Intelligence (London: Frank Cass, Ltd., 1991.)
- 1991 "Learning About U.S. Intelligence" International Journal of Intelligence and CounterIntelligence (Spring 1991).
- 1992 "Cooperation Among Intelligence Services: Will There Be a New Game Plan" International Journal of Intelligence and CounterIntelligence (Fall 1992).
- 1993 "Intelligence Organizations: A New Look for a New World" Current World Leaders, (Summer 1993).
- 1995 "The Ames Case: HOW Could It Happen" International Journal of Intelligence and CounterIntelligence, Vol. 8 #2 (Summer 1995).
- 1996 "The Uneasy Relationship Between Intelligence and Private Industry" International Journal of Intelligence and CounterIntelligence Vol. 9 #1 (Spring, 1996).
- 1996 "U.S. Covert Action: Does It Have A Future?" International Journal of Intelligence and CounterIntelligence Vol. 9 #2 (Summer, 1996).
- 1997 "Intelligence and Law Enforcement: The 'Spies Are Not Cops' Problem" International Journal of Intelligence and CounterIntelligence, Vol. 10 #3 (Fall, 1997)

- 1999 "Openness: Being Public about Secret Intelligence" International Journal of Intelligence and CounterIntelligence, Vol. 12 #4 (Winter 1999)
- 2001 " Dirty Tricks for Profit: Covert Action in Private Industry" International Journal of Intelligence and CounterIntelligence Vol. 14 # 4 (Winter 2001)
- 2002 "The Downside of Open Source Intelligence" International Journal of Intelligence and CounterIntelligence Vol. 15 #4 (Winter2002-2003)
- 2002 "Risky Business: Private Sector Intelligence in the US" Harvard International Review Vol. XXIV # 3 (Fall 2002)
- 2003 " Teaching CI in a Liberal Arts Curriculum: Competitive Intelligence Vol. 6 #4
- 2003 " Protecting the Profits: the Key Role of industrial Security" Competitive Intelligence Vol. 6 #6
- 2004 "Espionage: Does It Have a Future in the 21st Century" The Brown Journal of World Affairs Vol. 11, #1Summer/Fall 2004"
- 2004 "Presidents and Intelligence" White House Studies Vol.4 #1 2003
- 2005 "Does the US Intelligence Community Need a DNI?" International Journal of Intelligence and CounterIntelligence Vol. 17 #4 (Winter2004-5)
- 2005 "Presidents and Intelligence" in Glenn P. Hastedt and Anthony J. Eksterowicz (Eds.) The President and Foreign Policy (NY: Nova Science Publishers, Inc, 2005)
- 2005 "Indications and Warning for Homeland Security: Seeking a New Paradigm" International Journal of Intelligence and CounterIntelligence Vol. 18, #4 (Winter 2005-2006)
- 2006 "U.S. Intelligence Reform: Problems and Prospects" International Journal of Intelligence and CounterIntelligence, Vol. 19 #2 Summer 2006
- 2007 "What's Wrong with the Intelligence Cycle" Intelligence and National Security December 2006, Vol. 21 #6
- 2007 "What's Wrong with the Intelligence Cycle" in Loch K. Johnson (Ed.) Strategic Intelligence, Vol. 2: The Intelligence Cycle (Praeger Security International, 2007)

- 2007 "Intelligence Reform: Fix or Fizzle?" International Journal of Intelligence and CounterIntelligence Vol. 20 #4 (Winter 2007)
- 2008 "Intelligence Reform 2008: Where to from Here?" International Journal of Intelligence and CounterIntelligence Vol. 21 #4 (Winter 2008-9)
- 2009 "Home Time: A New Paradigm for Domestic Intelligence" International Journal of Intelligence and CounterIntelligence Vol. 22 #4 (Winter 2009)
- 2010 "The Dilemma of Open Source Intelligence: Is OSINT Really Intelligence?" Loch K. Johnson (Ed.) The Oxford Handbook of National Security Intelligence (NY: Oxford University Press, 2010)
- 2011 "Intelligence Producer-Consumer Relations in the Electronic Era" International Journal of Intelligence and CounterIntelligence Vol. 24 # 4 (Winter 2011-2012)
- 2013 "Intelligence Theory: Seeking Better Models" in Mark Pythian (Ed.) Understanding the Intelligence Cycle (Oxford, UK: Routledge, 2013)

Book Reviews:

- 1995 Harold P. Ford Estimative Intelligence in Conflict Quarterly (Winter 1994)
- 1997 Loch K. Johnson Secret Agencies: US Intelligence in a Hostile World in International Journal of Intelligence and Counterintelligence Vol. 10 #1 (Spring 1997).
- 1997 Pete Earley Confessions of a Spy: The Real Story of Aldrich Ames, "in The Journal of Conflict Studies (Fall 1997).
- 1998 Loch Johnson Secret Agencies: US Intelligence in a Hostile World, "in Annals of the American Academy of Political and Social Science Vol. 555 (January 1998).
- 1998 Stephen F. Knott Secret and Sanctioned: Covert Operations and the American Presidency" in Journal of Intelligence and CounterIntelligence, Vol. 11 #3 (Fall 1998).
- 2001 Mark M. Lowenthal Intelligence: From Secrets to Policy in Journal of Intelligence and CounterIntelligence Vol. 14 # 1 (Spring 2001)
- 2008 Tim Weiner Legacy of Ashes: The History of the CIA in International Journal of Intelligence and CounterIntelligence Vol 21 # 2 (Summer 2008)

- 2009 Amy Zegart Spying Blind: The CIA, the FBI, and the Origins of 9/11 in Intelligence and National Security Vol. 24 #5 (October 2009)
- 2010 James Igoe Walsh The International Politics of Intelligence Sharing in Political Science Quarterly Vol. 125 #4 (Winter 2010-11)
- 2012 Loch K. Johnson The Threat on the Horizon (NY: Oxford University Press, 2011) in H-Diplo Series, 23 April 2012

Professional Organizations:

- 1985-present International Studies Association (ISA)
- 1986-present Canadian Association for Security and Intelligence Studies (CASIS)
- 1986-2006 Society of Competitive Intelligence Professionals (SCIP)
- 1994-present American Society for Industrial Security (ASIS)
- 1995-present Editorial Committee and Board of Editors, The International Journal of Intelligence and CounterIntelligence
- 2009-present Member, Editorial Board, Intelligence and National Security
- 1996-99 Editor, Newsletter of the ISA Intelligence Studies Section
- 1999-present Member, Board of Directors, Treasurer, Association of Former Intelligence Officers (AFIO), New England Chapter
- 2000-present Member, Boston Committee on Foreign Relations
- 2009-Associate Member, American Political Science Association

Awards:

- 1985 CIA Award for Special Achievement
- 1987 CIA Award for Exceptional Performance
- 1989 CIA Certificate of Distinction
- 1992 CIA Silver Retirement Medal

1993 CIA Career Intelligence Medal

2001 Boston University CAS Award for Excellence in Student Advising

2011 ISA Intelligence Studies Section Distinguished Scholar Award

Activities Representing Boston University:

1990 Discussant at the CASIS meeting, Laval University, Quebec.

1990 Paper presentation and discussant, ISA meeting, Washington, D.C.

1991 Paper presenter, panel chairman and discussant, ISA meeting.
Vancouver.

1991 Discussant, CASIS meeting, Queens University, Kingston.

1991 Discussant, American Political Science Association, Washington, D.C.

1991 Lecture, National War College, Washington, D.C.

1992 Participant, CASIS meeting, University of Prince Edward Island.

1992 Paper presentation, panel chairman and discussant, ISA meeting,
Atlanta.

1993 Roundtable participant, ISA meeting, Acapulco, Mexico

1993 Paper presenter, CASIS meeting, Carleton University, Ottawa.

1993 Lecture, quarterly SCIP meeting, Lexington, MA.

1994 Paper presenter, ISA meeting, Washington, D.C.

1994 Roundtable Member, CASIS Conference on Intelligence Analysis,
Ottawa.

1995 Panel chair and paper presenter, International Studies Association
annual meeting, Chicago.

1995 Panel chair and paper presenter, CASIS annual conference,
Montreal.

1996 Paper presenter and panel discussant, International Studies Association
annual meeting, San Diego.

- 1996 Paper presenter, The Western Front Association annual meeting, Kings Point, NY.
- 1997 Paper presenter, the International Studies Association annual meeting, Toronto, Canada.
- 1998 Roundtable member and discussant, International Studies Association annual meeting, Minneapolis, MN
- 1999 Paper presenter and panel chair, International Studies Association annual meeting, Washington, DC
- 2000 Discussant, International Studies Association annual meeting, Los Angeles, CA
- 2001 Paper presenter, discussant, and panel chair, International Studies Association annual meeting, Chicago IL
- 2002 Paper presenter and discussant, International Studies Association annual meeting, New Orleans LA
- 2002 Presentation, Boston Committee on Foreign Relations
- 2002 Roundtable member, Institute of World Politics Casey Series on Intelligence, Washington DC
- 2002 Presentation, Boston Chapter, Society of Competitive Intelligence Professionals
- 2003 Panel chair and discussant, International Studies Association annual meeting, Portland, Oregon
- 2005 Lecture, The World Affairs Council of Boston
- 2005 Paper Presenter, International Studies Association annual meeting, Honolulu, Hawaii
- 2005 Presenter, the Annual Byrd Symposium, James Madison University, Harrisonburg, VA
- 2006 Roundtable member, International Studies Association annual meeting, San Diego, CA
- 2006 Lecture, The Harvard National Model United Nations, Boston MA

2006 Lecture, The World Affairs Council of New Hampshire, Portsmouth NH

2006 Lectures (2) Dover-Sherborn MA Regional High School

2006 Lecture, MIT, on Intelligence and Policy

2006 Lecture, BU Model UN

2007 Paper presenter and discussant, International Studies Association Annual Convention, Chicago IL, March 2007

2007 Lecture, Institute of World Politics, December 2007

2008 Lecture, Association for Intelligence Officers, New York Chapter, January 2008

2008 Presentation, Mugar Library, Gottlieb Collection, "Espionage and Spies" February 2008

2008 Paper presenter and discussant, Williams College Symposium on Intelligence April 2008

2008 Lecture, Institute of World Politics, April 2008

2008 Presentation, JFK Presidential Library, July 2008

2008 Presentation, 10th Annual International Colloquium on Intelligence, University of New Haven, August 2008

2008 Paper presenter, American Political Science Association annual meeting, Boston, MA August 2008

2008 Presentation, Mugar Library, Gottlieb Collection, "Espionage and Spies" September 2008

2008 Presentation, International History Institute, Boston University, Symposium on "Legacy of Ashes" September 2008

2008 Presentation, "Intelligence and Torture," International Law Society, Boston University School of Law, October 2008

2008 Lecture, Institute of World Politics, Washington DC. December 2008

2009 Paper Presenter and Discussant, International Studies Association, New York, NY February, 2009

- 2009 Presentation, Boston University International Relations Graduate Student Council Program, 22 January 2009
- 2009 Lecture, Institute of World Politics, Washington DC. May 2009
- 2009 Presentation, International Guidance Counselors, Boston University, June, 2009
- 2009 Presentation, Smith Barney Education Seminar, Boston MA July, 2009
- 2009 Paper presenter, American Political Science Association Annual Convention, Toronto, Canada, September 2009
- 2009 Presentation, BU Faculty Forum "Inside the Company" October 2009
- 2009 Presentation, BU Discovery Series "Cyber Crime and Cyber Security" November 2009
- 2009 Presentation Roundtable, BU Roosevelt Institute: Defense and Diplomacy December 2009
- 2010 Presentation, Intelligence Roundtable, International Studies Association, February 2010, New Orleans, LA
- 2010 Presentation, Association of Former Intelligence Officers, New England Chapter, Salem, MA May 2010
- 2010 Discussant, Intelligence Roundtable, Political Science Association Annual Convention, September 2010, Washington DC
- 2010 Presentation, Canadian Association for Security and Intelligence Studies, Ottawa, Canada October 2010
- 2011 Paper Presenter and Discussant, International Studies Association, Montreal, Canada March 2011
- 2011 Presenter and Workshop Leader, Netherlands Intelligence Studies Association Annual Meeting, Delft, The Netherlands, May 2011
- 2011 Presentation, The Association of Former Intelligence Officers, New England Chapter, Salem, Mass. June 2011
- 2012 Keynote Speaker, Arnold Air Society Meeting, Worcester MA, December, 2012

2013 Paper presenter, panel chair, and discussant, International Studies Association, San Francisco, CA, April, 2013