

Syllabus

This is a single, concatenated file, suitable for printing or saving as a PDF for offline viewing. Please note that some animations or images may not work.

Course Description

This [module](#) is also available as a concatenated page, suitable for printing or saving as a PDF for offline viewing.

MET CS682

Information Systems Analysis and Design

This course describes modern methods of information system analysis and design for organizations with IT resources. It introduces the discovery process for system feasibility, describes stakeholder analysis, and covers requirements analysis. The course explains use cases and their application to requirements analysis. It covers the management of system analysis projects and risks. "Build vs. buy" trade-offs are discussed. The Unified Modeling Language for specifying object-oriented system designs is discussed. Data flow diagrams and activity models are integrated with the analysis and design coverage. The course covers most of the fundamental system architectures, as well as approaches to detailed design.

Technical Notes

The table of contents expands and contracts (+/- sign) and may conceal some pages. To avoid missing content pages, you are advised to use the next/previous page icons in the top right corner of the learning modules.

This course requires you to access files such as word documents, PDFs, and/or media files. These files may open in your browser or be downloaded as files, depending on the settings of your browser.

Course Objectives and Learning Goals

This course is designed to enable you to do the following

- Recognize various types of business systems
- Explain and summarize a proposed systems analysis project
- Recognize various software development process approaches including Rapid Application Development (RAD) and Agile approaches.
- Recognize project management dynamics within software projects
- Understand and apply requirements gathering techniques
- Recognize and apply various architectural and detailed design approaches
- Recognize and apply goals of good system design
- Understand and apply UML models

By reading the lectures and completing the assignments in this course, you will be able to do the following:

- Perform systems analysis:
 - Develop written functional and non-functional requirements
 - Create written use cases and scenarios
 - Develop graphical user interface mock-ups
- Identify how to best implement and manage a project within the Software Development Lifecycle (SDLC) including various Agile methodologies.
- Better predict and deal with risks
- Integrate the use of classes in Object-Orientation
- Relate one class to another through inheritance, aggregation and dependencies
- Create class, sequence, activity, data flow, and state transition UML diagrams

- Understand and apply tradeoffs within design goals
- Construct system architectures and detailed designs

Week-by-Week Topics

Weekly Activities

Each week you will need to do the following:

- Read the online lectures
- Attend supplementary live sessions (and/or listen to recordings of live sessions)
- Read required and recommended pages in the textbook
- Complete the draft assignment for interim feedback
- Complete the homework assignment

Week-by-Week Topics

Week 1 – Introduction and Process

- Types of Information Systems
- Systems Analysis
- Process
- Introduction to System Analysis Methodology
- Participants in Systems Analysis

Week 2 – The Management of System Analysis

- System Requirements and System Design
- Systems Development Methodologies
 - Structured—Waterfall, Parallel
 - Rapid Application Development (RAD)—Phased, Prototyping, Throwaway Prototyping
 - Agile—Scrum, Extreme Programming (XP), Lean, Kanban, Scaled Agile Framework (SAFe)
- Trade-offs and selecting a suitable development methodology
- Tools of Project Management
 - WBS, Gantt, Software
- Project estimation techniques
 - PERT
 - Variables and factors
 - Agile: Planning Poker
- Managing Scope
 - Scope Creep, timeboxing
- Managing Risks
- Managing Teams
 - Individuals
 - Teams
 - Team Leadership
 - Organization culture and structure

Week 3 – System and Requirements Analysis

- The meaning and sources of requirements
 - Identifying stakeholders
- Requirements gathering strategies and techniques
 - Interview strategies and problem-solving
- Documenting requirements
 - Overview-mission statement

- Functional and non-functional requirements
- User stories
- Use cases
- User interface and interface requirements
 - Principles for user interface design
- The modeling of requirements
 - Introduction to Unified Modeling Language (UML)
 - State transition diagrams
- Methods of organizing requirements - a summary

Week 4 – Modeling with UML

- Classes in UML
 - Entity Classes, Attributes, Methods, Non-Entity Classes
 - Textual Analysis strategies to determine objects
 - Example of extracting classes, attributes and methods from a use case
 - Class relationships in UML
 - Inheritance, Association, Aggregation, Composition, Other Dependencies
 - Class diagrams
 - Detailed sequence diagrams

Week 5 – System Architectures

- Design purposes
- Software frameworks
- More on data flow diagrams
- ATAM Design and Tradeoffs
- Categorizing system architectures
- Component technology

Week 6 – Detailed Design

- Design in the Unified Development Process
- Designing against component interfaces
- Specifying classes and functions for design
- Software reuse
- Detailed sequence diagrams and data flow diagrams
- Standards for detailed design
- Estimating cost of software

Week 7 – Final Exam

Instructor

Dawson Williams

Email: dawsonwl@bu.edu



Dawson Lee Williams heads the Research & Product

Development for Plum Laboratories located in Springfield, Tennessee. Previously, for Digital Connections, Inc., an IT Infrastructure firm, he served his first four years as

President and ten years as Chairman and Chief Executive Officer. Previous to that he served as Vice President for Intermedia Communications, Director of Global Accounts for Verizon and as a mathematician and manufacturing engineer at Nortel.

His focus and passion is on Public Safety and Emergency Response Communications and has discussed the problems of voice, data and video communications with hundreds of public safety and emergency response personnel and has been a speaker or panel member regarding the subject at numerous events. He is an active member of the National Emergency Management Association.

Dawson has been a guest speaker and panel member regarding the use of technology for the American Marketing Association, the American Hotel Association, the Canadian Government, Financial Executives International, the Tennessee Accountants Association, several manufacturers, such as NEC America, the HIMSS (Healthcare Information and Management Systems Society), various technology user groups, and numerous colleges and universities. His topics have ranged from the optimization of technology (especially in first responder communications) to the application of scale in lowering IT costs.

Lee Williams holds an AA from Dalton College, a BA from Jacksonville State University, a MBA with a concentration in Finance from Emory University, and attended the London School of Business in an Emory exchange program. He also attended California State University at Long Beach and studied filmmaking, screenwriting, and the electronic visual arts and received his Masters in Information Technology from Boston University, where he graduated with distinction.

Dawson is a member of IEEE and was awarded a U.S. Patent in February of 2015 and an addition twelve patents from 2016 through 2019. Currently Dawson has an additional six patents pending on behalf of Plum Laboratories.

Initial Course Development

CS682 Information Systems Analysis and Design has been developed with contributions from:

Eric Braude

This course was originally developed by Dr. Eric Braude. He is an Associate Professor of Computer Science at Boston University's Metropolitan College where he has at times held the chairmanship and the acting associate deanship. He received his Ph.D. from Columbia University in mathematics and Master's in Computer Science from the University of Miami. He taught at CUNY and Penn State, followed by 12 years in government and industry as a software engineer, scientist, and manager. His research concerns reliable program construction. Eric has written, co-written, or edited six books, including "Software Engineering" and "Software Design."

Additional information about Dr. Braude can be found on his BU homepage at <http://www.bu.edu/csmet/profile/12878/>



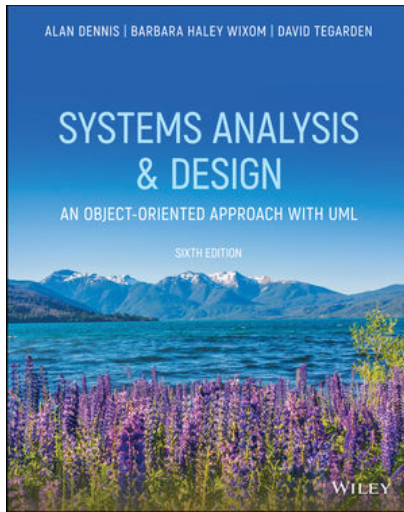
Jack Polnar

Contributions to the course provided by Jack Polnar. He is part time faculty at Boston University's Metropolitan College Computer Science department. He received his master's degree in Computer Information Systems from Boston University's Metropolitan College. He has 20 years of experience within government information technology, predominantly within systems analysis and database management. Jack Polnar was the 2018 recipient of BU MET's Roger Deveau Part-Time Faculty Award for Excellence in Teaching.



Course Resources

Required Book



Systems Analysis and Design: An Object-Oriented Approach with UML

Dennis, Wixom, & Tegarden

6th Edition, 2020

Wiley & Sons

ISBN-13: 978-1119559917

Accessing Your Required Course Materials

This course is participating in the **FIRST DAY™** program for course material delivery through [Barnes and Noble at Boston University](#).

To enhance your learning experience and simplify access to the right materials for your class, your course materials have been integrated directly into your course.

Benefits of this program:

- Exclusive preferred pricing
- Guaranteed the right materials
- Single Sign-On
- Ready to go on day one
- Course materials charge will be placed on your student account
- Option to Opt-Out on the first day of class.

Accessing Your Materials:

- To access your required materials for your course, log into Blackboard click on the *Course Materials (Barnes & Noble)* link on the left-side navigation menu.
- Boston University will bill you at the discounted price as a First Day course material charge on your student account later in the semester.
- Please be advised it is NOT recommended that you Opt-Out, as these materials are required by your professor to complete the course. You can choose to Opt-Out on the first day of class, but you will be responsible for purchasing your course materials at the Opt-Out price.

For more [information and FAQs click here](#).

Other Resources

- For definitions and terms, and for pointing you to references, Wikipedia can sometimes be useful. However, remember that information at Wikipedia is erratically curated, and entries have been manipulated by a variety of people for a variety of reasons. You are free to use Wikipedia as a starting point and as a source of pointers to higher-quality information, however avoid citing Wikipedia (or similar sources that have not been reviewed professionally for veracity) as authorities.
- The UML specifications are at <http://uml.org/> (but you will find them very dense and formal indeed).
- You have the option of using Visio or Lucidchart in this course for UML. However, you are free to use other tools if you wish.

Boston University Library Information

Boston University has created a set of videos to help orient you to the online resources at your disposal. An introduction to the series is below:

met_ode_library_14_sp1_00_intro video cannot be displayed here. Videos cannot be played from Printable Lectures. Please view media in the module.

All of the videos in the series are available on the [Online Library Resources](#) page, which is also accessible from the Campus Bookmarks section of your Online Campus Dashboard. Please feel free to make use of them.

As Boston University students, you have full access to the BU Library. From any computer, you can gain access to anything at the library that is electronically formatted. To connect to the library, use the link <http://www.bu.edu/library>. You may use the library's content whether you are connected through your online course or not, by confirming your status as a BU community member using your Kerberos password.

Once in the library system, you can use the links under "Resources" and "Collections" to find databases, eJournals, and eBooks, as well as search the library by subject. Some other useful links follow:

Go to <http://www.bu.edu/library/research/collections> to access eBooks and eJournals directly.

If you have questions about library resources, go to <http://www.bu.edu/library/help/ask-a-librarian> to email the library or use the live-chat feature.

To locate course eReserves, go to <http://www.bu.edu/library/services/reserves>.

Please note that you are not to post attachments of the required or other readings in the water cooler or other areas of the course, as it is an infringement on copyright laws and department policy. All students have access to the library system and will need to develop research skills that include how to find articles through library systems and databases.

Free Tutoring Service

Free online tutoring services by Tutor.com are available to BU online students for the duration of their eligible online course. Tutor.com is a web-based service that provides an online writing lab and access to on-demand and scheduled tutoring sessions for writing, math, business, coding languages, and other subjects. Students can submit a question to a tutor, submit a paper for feedback about writing and grammar, or schedule a live session with a tutor.

You can log in directly to Tutor.com from Blackboard Online Campus by clicking the link in the left-hand navigation menu within your online course. All activity in the Tutor.com classroom is recorded for learner review and quality control. Transcripts will be available afterward in My Account under My Locker in your Tutor.com account.

Please Note

Tutor.com services may be used only for current Boston University online courses and career services. Use of this service for purposes other than current coursework or career services may result in deactivation of your Tutor.com account.

Study Guide

This course starts on a Tuesday, and modules run from Tuesday through Monday.

It is recommended that you prioritize the readings: studying the "primary" ones first and then looking at as many of the "secondary" ones as you can. Unless otherwise noted, readings are from **Systems Analysis and Design: An Object-Oriented Approach with UML** (6th edition), by Alan Dennis, Barbara Haley Wixom, & David Tegarden (2020). In the readings listed below, you are given a page range for the reading, but you are only required to read the subsections that are itemized. If no subsections are mentioned, you are required to read the entire page range.

Module 1 Study Guide and Deliverables

(Sept 3 – Sept 9)

Textbook Access:	To access your required materials for your course, log into Blackboard click on the Course Materials (Barnes & Noble) link on the left-side navigation menu.
	If you do not wish to participate in the FIRST DAY™ program for course material delivery, you must opt out by September 12, 2024.
Readings:	<p>Primary Reading for Module 1:</p> <p>The following readings should be completed after reading the module parts that they pertain to.</p> <ul style="list-style-type: none"> • Pages 1-4: Introduction, Typical Systems Analyst Roles and Skills • Pages 4-6: The Systems Development Lifecycle • Pages 43-44: Project Identification • Pages 53-55: Project Selection <p>Secondary Reading for Module 1</p> <p>The following readings are not required, however they provide additional depth and examples for concepts in this module.</p> <ul style="list-style-type: none"> • Pages 424-427: Ubiquitous Computing and the Internet of Things • Pages 138-148: Business Process Modeling with Activity Diagrams
Assignments:	<ul style="list-style-type: none"> • Draft Assignment 1 due Sunday, September 8 at 6:00 am ET • Assignment 1 due Thursday, September 12 at 6:00 am ET
Assessments:	<ul style="list-style-type: none"> • Crediting Sources Tutorial Self-Assessment due Thursday, September 12 at 6:00 am ET
Live Classroom:	<ul style="list-style-type: none"> • Tuesday, September 3 from 8:00-10:00 pm ET - Class Lecture • Wednesday, September 4 from 8:00-9:00 pm ET - Assignment Preview • Live Office: Saturday, September 7 at 5:00 pm ET

Module 2 Study Guide and Deliverables

(Sept 10 – Sept 16)

Readings:	<p>Primary Reading for Module 2 Part 1</p> <p>The following readings should be completed after reading the module parts that they pertain to.</p> <ul style="list-style-type: none"> • Pages 7-17: Systems Development Methodologies <p>Primary Reading for Module 2 Part 2</p> <p>The following readings should be completed after reading the module parts that they pertain to.</p> <ul style="list-style-type: none"> • Pages 41-43: Introduction to Project Management • Pages 55-60: Traditional Project Management Tools • Pages 65-74: Creating and Managing the Workplan (read Managing Scope, Timeboxing, Managing Risk Agile Alternatives to Iterative Workplans-Kanban)
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- Pages 74-80: Staffing the Project (focus on Characteristics of a Jelled Team, Staffing Plan, Motivation, Handling Conflict)

Secondary Reading for Module 2 Part 1

The following readings are not required, however provide additional depth and examples for concepts in this module.

- Pages 275-280: Design Strategies (Custom Development, Packaged Software, Outsourcing, Selecting a Design Strategy)
- [Scrum Guide](#) (18 pages)
- [Scaled Agile Framework White Paper](#) (28 pages)
- Please see Appendix Sections for additional suggested readings.

Secondary Reading for Module 2 Part 2

The following readings are not required, however they provide additional depth and examples for concepts in this module.

- Pages 45-53: Feasibility Analysis
- Pages 83-85: CASE Tools, Standards, Documentation
- Pages 453-457: Managing Programming

Assignments:

- Draft Assignment 2 due Sunday, September 15, at 6:00 am ET
- Assignment 2 due Thursday, September 19, at 6:00 am ET

Live Classroom:

- Tuesday, September 10 from 8:00-10:00 pm ET - Class Lecture
- Wednesday, September 11 from 8:00-9:00 pm ET - Assignment Preview
- Live Office: Saturday, September 14 at 5:00 pm ET

Module 3 Study Guide and Deliverables

(Sept 17 – Sept 23)

Readings:

Primary Reading for Module 3:

The following readings should be completed after reading the module parts that they pertain to.

Meaning and sources of requirements and requirements gathering strategies and techniques

- Pages 96-98: Requirements Determination (read "Defining a Requirement")
- Pages 119-120: User Stories

User Interface Requirements

- Pages 365-369: Principles for User Interface Design

The Modeling of Requirements

- Pages 26-28: The Unified Modeling Language

Secondary Reading for Module 3

The following readings are not required, however they provide additional depth and examples for concepts in this module.

Requirements Analysis

- Pages 99-115: Requirements Analysis Approaches, Requirements —Gathering Techniques

Non-Functional Requirements

- Pages 434-436: Hardware and System Software Specifications
- Pages 436-443: Non-functional Requirements and Physical Architecture Layer Design

- Pages 404: Non-functional Requirements and Human-Computer Interaction Layer Design
- Pages 344-345: Non-functional Requirements and Data Management Layer Design

Use Cases (*Note: The methodology in the textbook differs slightly from what is provided in the module*)

- Pages 134-135: Identifying Major Use Cases
- Pages 148-160: Business Process Documentation with Use Cases and User Case Descriptions

Human-Computer Interaction Design

- Pages 364-407: Chapter 10 Human-Computer Interaction Layer Design

State Machines (*Note: The textbook introduces state machine diagramming through an object-oriented approach, which is covered in the next module.*)

- Pages 232-239: Behavioral State Machines
- Pages 239-241: Examples of Creating Behavioral State Machine Diagrams
- Pages 376-377: Windows Navigation Diagrams (MND), which are based on state transition diagrams.
- Pages 371-373: Navigation Structure Design
- [OMG Unified Modeling Language Specification](#) (opens PDF) from OMG v 2.5

Assignments:

- Draft Assignment 3: Part 1 of Term Project due Sunday, September 22 at 6:00 am ET
- Assignment 3: Part 1 of Term Project due Thursday, September 26 at 6:00 am ET

Live Classroom:

- Tuesday, September 17 from 8:00-10:00 pm ET - Class Lecture
- Wednesday, September 18 from 8:00-9:00 pm ET - Assignment Preview
- Live Office: Saturday, September 21 at 5:00 pm ET

Module 4 Study Guide and Deliverables

(Sept 24 – Sept 30)

Readings:

Primary Reading for Module 4:

The following readings should be completed after the module parts that they pertain to.

- Pages 32-39: Basic Characteristics of Object-Oriented Systems
- Pages 169-173: Structural Modeling: (read "Introduction," "Structural Models," and "Object Identification"—through "Textual Analysis" only)
- Pages 176-190: Class Diagrams
- Pages 215-224: Sequence Diagrams

Secondary Reading for Module 4

The following readings are not required, however they provide additional depth and examples for concepts in this module.

- Pages 224-229: Examples of Building Sequence Diagrams
- Pages 373: 2nd Paragraph on Stereotypes

Supplementary Reference

- [OMG Unified Modeling Language Specification](#) (opens PDF) from OMG v 2.5
- Assignments:
- Draft Assignment 4: Part 2 of Term Project due Sunday, September 29 at 6:00 am ET
 - Assignment 4: Part 2 of Term Project due Thursday, October 3 at 6:00 am ET
- Live Classroom:
- Tuesday, September 24 from 8:00-10:00 pm ET - Class Lecture
 - Wednesday, September 25 from 8:00-9:00 pm ET - Assignment Preview
 - Live Office: Saturday, September 28 at 5:00 pm ET

Module 5 Study Guide and Deliverables

(Oct 1 – Oct 7)

- Readings:
- Primary Reading for Module 5:**
- The following readings should be completed after reading the module parts that they pertain to.
- Pages 263-270: Packages and Package Diagrams
 - Pages 270-274: Design Criteria (read "Coupling," "Cohesion")
- Secondary Reading for Module 5**
- The following readings are not required, however they provide additional depth and examples for concepts in this module.
- Pages 289-300: Object Design Activities
 - Pages 414-421: Physical Architecture Layer Design
 - Pages 422-428: Cloud Computing, Ubiquitous Computing and the Internet of Things, Green IT
- The *Encounter* video game case study will be referenced in this module.
- [Requirements for the Encounter Video Game](#) (opens PDF)
 - [Design of the Encounter Video Game](#) (opens PDF)
- Assignments:
- Draft Assignment 5: Part 3 of Term Project due Sunday, October 6 at 6:00 am ET
 - Assignment 5: Part 3 of Term Project due Thursday, October 10 at 6:00 am ET
- Live Classroom:
- Tuesday, October 1 from 8:00-10:00 pm ET - Class Lecture
 - Wednesday, October 2 from 8:00-9:00 pm ET - Assignment Preview
 - Live Office: Saturday, October 5 at 5:00 pm ET

Module 6 Study Guide and Deliverables

(Oct 8 – Oct 14)

- Readings:
- Primary Reading for Module 6:**
- The following readings should be completed after reading the module parts that they pertain to.
- Pages 310-314: Method Specification
 - Pages 60-65: Project Effort Estimation
- Secondary Reading for Module 6:**
- The following readings are not required, however they provide additional depth and examples for concepts in this module.

- Pages 138-148: Business Process Modeling with Activity Diagrams
- [Techniques for Estimating – Planning Poker](#) (opens PDF), Mountaingoatsoftware (12 pages)

The *Encounter* video game case study will be referenced in this module.

- [Requirements for the Encounter Video Game](#) (opens PDF)
- [Design of the Encounter Video Game](#) (opens PDF)

Assignments:

- Draft Assignment 6: Part 4 of Term Project due Sunday, October 13 at 6:00 am ET
- Assignment 6: Part 4 of Term Project due Thursday, October 17 at 6:00 am ET

Live Classroom:

- Tuesday, October 8 from 8:00-10:00 pm ET - Class Lecture
- Wednesday, October 9 from 8:00-9:00 pm ET - Assignment Preview
- Live Office: Saturday, October 12 at 5:00 pm ET

Course Evaluation:

Please complete the [course evaluation](#) once you receive an email or Blackboard notification indicating the evaluation is open. Your feedback is important to MET, as it helps us make improvements to the program and the course for future students.

Final Exam Details

The Final Exam is a proctored exam available from **Wednesday, October 16 at 6:00 AM ET to Saturday, October 19 at 11:59 PM ET**. The exam is only accessible during the final exam period. You can access it from the Assessments section of the course.

The Computer Science department requires that all final exams be administered using an online proctoring service that you will access via your course in Blackboard. In order to take the exam, you are required to have a working webcam and computer that meets the exam proctoring service's system requirements. A detailed list of those requirements can be found on the How to Schedule page. Detailed instructions regarding your proctored exam will be forthcoming from the Assessment Administrator. You will be responsible for scheduling your own appointment within the defined exam window.

The Final Exam will be **open book/open notes** and accessible only during the final exam period. You can access it from the Assessments section of the course. Your proctor will enter the password to start the exam.

Final Exam duration: **three hours**.

Microsoft Azure Dev Tools for Teaching

In this class you will use **Visio Professional** or **LucidChart** to create UML diagrams (although you may use another tool with your instructor's permission).

Metropolitan College is a member of Azure Dev Tools for Teaching (formerly Microsoft Imagine), a Microsoft program that supports technical education by providing access to most Microsoft software for learning, teaching, and research purposes. Our membership allows faculty and students currently enrolled in MET courses to obtain certain Microsoft products free of charge. All MET students are granted access to download the software for the duration of their study at MET College.

FAQ and basic information are at [Microsoft Azure Dev Tools for Teaching](#).

If you choose to use LucidChart we suggest that you access it using your BU Google Apps account. Information can be found here to set up your Google Apps account: <http://www.bu.edu/tech/support/google/>

Evaluation of Students and Grading

Please check the **Study Guide** in the Syllabus for Live Classroom dates and specific due dates for assignments and assessments.

Absorbing and creating IT perspectives will be expected of all students in the class.

To help the teaching team clarify points in students' work, grades are subject to students possibly being required to answer questions orally about the work they have submitted. Reasonable notice will be given.

Basis for Grades

There are three components to your grades.

Draft Assignments

These questions are similar to what you will find on the same week's assignments and are intended to help you with the associated subject matter so that you can get feedback before your assignment for that week is due. We encourage you to start the draft assignment at the beginning of each week so that you are familiar with its question, you can work on it through the week up until the draft assignment deadline.

Weekly Assignments/Term Project

Most of the content of the course will be explored through weekly assignments that study actual cases or encourage you to extrapolate from your own organizations and experiences. These are counted equally.

Final Exam

There will be a proctored Final Exam in this course using a proctor service. Detailed instructions regarding your proctored exam will be forthcoming from the Assessment Administrator. You will be responsible for scheduling your own appointment.

The exam will be three hours long and will be similar in format to the weekly homework assignments. This provides you with the opportunity to show what you have learned from reading the material, participating in the discussions, and doing the homework.

Grade Computations

The course grade will be computed from the following:

Weekly Assignments	60%
Draft Assignments (recommended, but optional)	N/A
Proctored Final Exam	40%

Rubric

The weekly assignments are graded according to the evaluation matrices on the pages that follow. These are averaged using the following scale: A+=100, A=95, A-=90, B+=87, B=85, B-=80, C+=77, C=75, C-=70, D+=67, and D=65. When a paper is considered to be perfect, a score of 100 can be entered.

To get an A grade for the course, your weighted average should be > 93. For an A-, = 90, B+ = 87, B > 83, B- = 80, etc.

By the time grades are submitted to the registrar, the class average will be approximately 87 (B+).

Grades typically start lower, allowing room for growth as the term progresses.

The draft assignments are not currently graded.

An "A" grade at Boston University is reserved for excellent work. If you are given an A, you are to be especially congratulated. The university officially designates good work as deserving of a "B" and we reward good work with a "B" accordingly. It is our obligation to tell you as far as we can what would

improve your work. (That can sometimes be hard if you receive an A, of course.) If you don't see such feedback, please remind your facilitator/instructor about it. Grades are an excellent motivator but they are only the means to an end rather than ends in themselves. The average grade in graduate courses is usually expected to be a B+. If the course average turns out to be less than this at the end of the term, and the class performance is not less than average, I am able to elevate some grades that fall on borderlines.

Expectations

We recognize that emergencies occur in professional and personal lives. If one occurs that prevents your completion of homework by a deadline, please make this plan to your facilitator. This must be done in advance of the deadline (unless the emergency makes this impossible, of course), and should be accompanied by particulars that back it up. Additional documentation may be requested.

Penalties for Late Work

Assignments

- 2 days late 10% grade reduction (Handed in after Friday 6 AM)
- 4 days or more late 50% grade reduction (Handed in Sunday 6 AM or after)

Drafts

- no credit past 1 day late - however, feedback will be provided

Grading Criteria for Homework

Unless otherwise specified, homework will be evaluated according to the following criteria, weighted equally.

Criterion	F	D	C	C+	B-	B	B+	A-	A
Technical mastery (45%)	Virtually no understanding of technical material	Minimal understanding of technical material	Basic understanding of technical material	Some understanding of technical material	Reasonable understanding of most technical material	Good overall understanding of technical material	Very good overall understanding of technical material	Deep understanding of technical material and its inter-relationships	Excellent, deep understanding of technical material and its inter-relationships
Depth, Relevance and thoroughness of coverage (35%)	Virtually no depth and coverage of significant topics and issues	Minimal depth and coverage of significant topics and issues	Basic depth and coverage of significant topics and issues, minimal relevance	Some coverage of the major relevant areas	Reasonable coverage of the major relevant areas	Good depth and coverage of significant topics and issues	Very good depth and coverage of significant topics and issues	Thorough coverage of almost all of the major relevant issues and researched where appropriate	Exceptionally thorough coverage of all major relevant issues and researched where appropriate
Clarity in presentation (20%)	Ideas and designs are entirely obscure and disorganized	Ideas and designs are mostly obscure and disorganized	Most parts of the submission are disorganized	Some parts of the submission are disorganized	Ideas and designs are somewhat clear and organized throughout	Ideas and designs are clear and organized throughout	Ideas and designs are very clear and organized throughout	Clear, organized and persuasive presentation of ideas and designs	Exceptionally clear, organized and persuasive presentation

			or hard to understand	or hard to understand					of ideas and designs
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Policy on the Use of Generative AI

Students are permitted to use generative AI or other automated content-generating tools as long as each use is acknowledged and properly cited. Here are the [guidelines on how to cite generative AI in APA format](#). Remember that approved citation of the use of these tools will also require disclosure of the prompts used to generate the content.

Chat GPT and other generative AI and automated content tools are known to return incomplete, incorrect, and/or biased information, along with fake citations or sources. Therefore, they are not considered a completely reliable resource. It is the student's responsibility, when using these tools, to ensure that all information presented in assignments is accurate.

Academic Conduct Policy

Please visit Metropolitan College's website for the full text of the department's [Academic Conduct Code](#).

A Definition of Plagiarism

"The academic counterpart of the bank embezzler and of the manufacturer who mislabels products is the plagiarist: the student or scholar who leads readers to believe that what they are reading is the original work of the writer when it is not. If it could be assumed that the distinction between plagiarism and honest use of sources is perfectly clear in everyone's mind, there would be no need for the explanation that follows; merely the warning with which this definition concludes would be enough. But it is apparent that sometimes people of goodwill draw the suspicion of guilt upon themselves (and, indeed, are guilty) simply because they are not aware of the illegitimacy of certain kinds of "borrowing" and of the procedures for correct identification of materials other than those gained through independent research and reflection."

"The spectrum is a wide one. At one end there is a word-for-word copying of another's writing without enclosing the copied passage in quotation marks and identifying it in a footnote, both of which are necessary. (This includes, of course, the copying of all or any part of another student's paper.) It hardly seems possible that anyone of college age or more could do that without clear intent to deceive. At the other end there is the almost casual slipping in of a particularly apt term which one has come across in reading and which so aptly expresses one's opinion that one is tempted to make it personal property."

"Between these poles there are degrees and degrees, but they may be roughly placed in two groups. Close to outright and blatant deceit-but more the result, perhaps, of laziness than of bad intent-is the patching together of random jottings made in the course of reading, generally without careful identification of their source, and then woven into the text, so that the result is a mosaic of other people's ideas and words, the writer's sole contribution being the cement to hold the pieces together. Indicative of more effort and, for that reason, somewhat closer to honest, though still dishonest, is the paraphrase, and abbreviated (and often skillfully prepared) restatement of someone else's analysis or conclusion, without acknowledgment that another person's text has been the basis for the recapitulation."

The paragraphs above are from H. Martin and R. Ohmann, *The Logic and Rhetoric of Exposition, Revised Edition*. Copyright 1963, Holt, Rinehart and Winston.

Academic Conduct Code

I. Philosophy of Discipline

The objective of Boston University in enforcing academic rules is to promote a community atmosphere in which learning can best take place. Such an atmosphere can be maintained only so long as every student believes that his or her academic competence is being judged fairly and that he or she will not be put at a disadvantage because of someone else's dishonesty. Penalties should be carefully determined so as to be no more and no less than required to maintain the desired atmosphere. In defining violations of this code, the intent is to protect the integrity of the educational process.

II. Academic Misconduct

Academic misconduct is conduct by which a student misrepresents his or her academic accomplishments, or impedes other students' opportunities of being judged fairly for their academic work. Knowingly allowing others to represent your work as their own is as serious an offense as submitting another's work as your own.

III. Violations of this Code

Violations of this code comprise attempts to be dishonest or deceptive in the performance of academic work in or out of the classroom, alterations of academic records, alterations of official data on paper or electronic resumes, or unauthorized collaboration with another student or students. Violations include, but are not

limited to:

- A. **Cheating on examination.** Any attempt by a student to alter his or her performance on an examination in violation of that examination's stated or commonly understood ground rules.
- B. **Plagiarism.** Representing the work of another as one's own. Plagiarism includes but is not limited to the following: copying the answers of another student on an examination, copying or restating the work or ideas of another person or persons in any oral or written work (printed or electronic) without citing the appropriate source, and collaborating with someone else in an academic endeavor without acknowledging his or her contribution. Plagiarism can consist of acts of commission-appropriating the words or ideas of another-or omission failing to acknowledge/document/credit the source or creator of words or ideas (see below for a detailed definition of plagiarism). It also includes colluding with someone else in an academic endeavor without acknowledging his or her contribution, using audio or video footage that comes from another source (including work done by another student) without permission and acknowledgement of that source.
- C. **Misrepresentation or falsification of data** presented for surveys, experiments, reports, etc., which includes but is not limited to: citing authors that do not exist; citing interviews that never took place, or field work that was not completed.
- D. **Theft of an examination.** Stealing or otherwise discovering and/or making known to others the contents of an examination that has not yet been administered.
- E. **Unauthorized communication during examinations.** Any unauthorized communication may be considered prima facie evidence of cheating.
- F. **Knowingly allowing another student to represent your work as his or her own.** This includes providing a copy of your paper or laboratory report to another student without the explicit permission of the instructor(s).
- G. **Forgery, alteration, or knowing misuse of graded examinations, quizzes, grade lists, or official records of documents,** including but not limited to transcripts from any institution, letters of recommendation, degree certificates, examinations, quizzes, or other work after submission.
- H. **Theft or destruction of examinations or papers** after submission.
- I. **Submitting the same work in more than one course** without the consent of instructors.
- J. **Altering or destroying another student's work or records,** altering records of any kind, removing materials from libraries or offices without consent, or in any way interfering with the work of others so as to impede their academic performance.
- K. **Violation of the rules governing teamwork.** Unless the instructor of a course otherwise specifically provides instructions to the contrary, the following rules apply to teamwork: 1. No team member shall intentionally restrict or inhibit another team member's access to team meetings, team work-in-progress, or other team activities without the express authorization of the instructor. 2. All team members shall be held responsible for the content of all teamwork submitted for evaluation as if each team member had individually submitted the entire work product of their team as their own work.
- L. **Failure to sit in a specifically assigned seat during examinations.**
- M. **Conduct in a professional field assignment that violates the policies and regulations of the host school or agency.**
- N. **Conduct in violation of public law occurring outside the University that directly affects the academic and professional status of the student, after civil authorities have imposed sanctions.**
- O. **Attempting improperly to influence the award of any credit, grade, or honor.**
- P. **Intentionally making false statements to the Academic Conduct Committee or intentionally presenting false information to the Committee.**
- Q. **Failure to comply with the sanctions imposed under the authority of this code.**

Important Message on Final Exams

Dear Boston University Computer Science Online Student,

As part of our ongoing efforts to maintain the high academic standard of all Boston University programs, including our online MSCIS degree program, the Computer Science Department at Boston University's Metropolitan College requires that each of the online courses includes a proctored final examination.

By requiring proctored finals, we are ensuring the excellence and fairness of our program. The final exam is administered online.

Specific information regarding final-exam scheduling will be provided approximately two weeks into the course. This early notification is being given so that you will have enough time to plan for where you will take the final exam.

I know that you recognize the value of your Boston University degree and that you will support the efforts of the University to maintain the highest standards in our online degree program.

Thank you very much for your support with this important issue.

Regards,

Professor Lou Chitkushev, Ph.D.
Associate Dean for Academic Affairs
Boston University Metropolitan College

Who's Who: Roles and Responsibilities

You will meet many BU people in this course and program. Some of these people you will meet online, and some you will communicate with by email and telephone. There are many people behind the scenes, too, including instructional designers, faculty who assist with course preparation, and video and animation specialists.

People in Your Online Course in Addition to Your Fellow Students

Your Facilitator. Our classes are divided into small groups, and each group has its own facilitator. We carefully select and train our facilitators for their expertise in the subject matter and their excellence in teaching. Your facilitator is responsible for stimulating discussions in pedagogically useful areas, for answering your questions, and for grading homework assignments, discussions, term projects, and any manually graded quiz or final-exam questions. If you ask your facilitator a question by email, you should get a response within 24 hours, and usually faster. If you need a question answered urgently, post your question to one of the urgent help topics, where everyone can see it and answer it.

Your Professor. The professor for your course has primary responsibility for the course. If you have any questions that your facilitator doesn't answer quickly and to your satisfaction, then send your professor an email in the course, with a cc to your facilitator so that your facilitator is aware of your question and your professor's response.

Your Lead Faculty and Student Support Administrator, Jennifer Sullivan. Jen is here to ensure you have a positive online experience. You will receive emails and announcements from Jen throughout the semester. Jen represents Boston University's university services and works for BU Virtual. She prepares students for milestones such as course launch, final exams, and course evaluations. She is a resource to both students and faculty. For example, Jen can direct your university questions and concerns to the appropriate party. She also handles general questions regarding Online Campus functionality for students, faculty, and facilitators, but she does not provide tech support. She is enrolled in all classes and can be contacted within the course through Online Campus email as it is running. You can also contact her by external email at jensul@bu.edu or call (617) 358-1978.

People Not in Your Online Course

Although you will not normally encounter the following people in your online course, they are central to the program. You may receive emails or phone calls from them, and you should feel free to contact them.

Your Computer Science Department Online Program Coordinator, Annie Imperato. Annie administers the academic aspects of the program, including admissions and registration. You can ask her questions about the program, registration, course offerings, graduation, or any other program-related topic. She can be reached at metcsol@bu.edu or (617) 353-2566.

Your Computer Science Department Program Manager, Crystal Kelley. Crystal is responsible for administering most aspects of the Computer Science Department. You can reach Crystal at kellycr@bu.edu or (617) 353-2566.

Andrew Gorlin, Academic Advisor. Reviews requests for transfer credits and waivers. Advises students on which courses to take to meet their career goals. You can reach Andrew at asgorlin@bu.edu, or (617)-353-2566.

Professor Guanglan Zhang, Computer Science Department Chairman. You can reach Professor Zhang at guanglan@bu.edu or at 617-358-2566.

Professor Lou T. Chitkushev, Associate Dean for Academic Affairs, Metropolitan College. Dr. Chitkushev is responsible for the academic programs of Metropolitan College. Contact Professor Chitkushev with any issues that you feel have not been addressed adequately. The customary issue-escalation sequence after your course facilitator and course faculty is Professor Temkin, and then Professor Chitkushev.

Professor Tanya Zlateva, Metropolitan College Dean. Dr. Zlateva is responsible for the quality of all the academic programs at Boston University Metropolitan College.

Disability and Access Services

In accordance with University policy, every effort will be made to accommodate students with respect to speech, hearing, vision, or other disabilities. Any student who may need an accommodation for a documented disability should contact [Disability and Access Services](#) at 617-353-3658 or at access@bu.edu for review and approval of accommodation requests.

Once a student receives their accommodation letter, they must send it to their instructor and/or facilitator each semester. They must also send a copy to their Faculty & Student Support Administrator, who may need to update the course settings to ensure accommodations are in place. Accommodations cannot be implemented if the student does not send their letter.

Netiquette

BU Virtual has produced a netiquette guide to help you understand the potential impact of your communication style.

Before posting to any discussion forum, sending an email, or participating in any course or public area, please consider the following:

Ask Yourself...

- How would I say this in a face-to-face classroom or if writing for a newspaper, public blog, or wiki?
- How would I feel if I were the reader?
- How might my comment impact others?
- Am I being respectful?
- Is this the appropriate area or forum to post what I have to say?

Writing

When you are writing, please follow these rules:

- **Stay polite and positive in your communications.** You can and should disagree and participate in discussions with vigor; however, when able, be constructive with your comments.
- **Proofread your comments before you post them.** Remember that your comments are permanent.
- **Pay attention to your tone.** Without the benefit of facial expressions and body language, your intended tone or the meaning of the message can be misconstrued.
- **Be thoughtful and remember that classmates' experience levels may vary.** You may want to include background information that is not obvious to all readers.
- **Stay on message.** When adding to existing messages, try to maintain the theme of the comments previously posted. If you want to change the topic, simply start another thread rather than disrupt the current conversation.
- **When appropriate, cite sources.** When referencing the work or opinions of others, make sure to use correct citations.

Reading

When you are reading your peers' communication, consider the following:

- **Respect people's privacy.** Don't assume that information shared with you is public. Your peers may not want personal information shared. Please check with them before sharing their information.
- **Be forgiving of other students' and instructors' mistakes.** There are many reasons for typos and misinterpretations. Be gracious and forgive other's mistakes or point them out privately and politely.
- **If a comment upsets or offends you, reread it and/or take some time before responding.**

Important Note

Don't hesitate to let your instructor or your faculty and student support administrator know if you feel others are inappropriately commenting in any forum.

All Boston University students are required to follow academic and behavioral conduct codes. Failure to comply with these conduct codes may result in disciplinary action.

Registration Information and Important Dates

[View the drop dates for your course.](#)

[Withdraw or drop your course.](#)

- If you are dropping down to zero credits for a semester, please contact your college or academic department.
- **Nonparticipation in your online course does not constitute a withdrawal from the class.**
- If you are unable to drop yourself on MyBU Student Portal, please contact your college or academic department.
- Online courses will open to students in Blackboard on the first day of the term.
- Online courses close to students three weeks after the last day of the term. Please plan to download and save any assignments or material you'd like to keep by that date.

Technical Support

Help Desk

Boston University IT Help Desk can be reached via email (ithelp@bu.edu), phone (617-353-4357) or by filling out the [support form](#) on their website. For IT Help Desk hours of operation, visit the [contact page](#). If you are contacting IT outside of business hours, you will receive a response the following day. Visit the BU Information Services & Technology (IS&T) [news page](#) for announcements and system-wide alerts.

Technology Requirements and Resources

To successfully view all content in your course, it is important that your computer setup meets the necessary minimum technical requirements. Certain courses with specific functionality or educational tools may require additional technical requirements, these details can be found on the Course Resources or Materials page in the Syllabus.

System Requirements

- Access to reliable, high-speed internet: Check your [internet connection speeds](#)
- Learning Management System (Blackboard): [System Requirements](#)
- Synchronous live classroom sessions (Zoom): [System requirements for Windows, macOS, and Linux](#)
- Courses with proctored exams (Examity): [System requirements for Windows, macOS](#)
- Two-factor authentication service for BU applications: [Duo Security](#)

Downloads

- Recommended web browsers: [Mozilla Firefox](#) or [Google Chrome](#)
- Synchronous live classroom sessions (Zoom): [Zoom download center](#)
- Courses with proctored exams (Examity): Desktop or laptop computer with [Google Chrome](#) or [Microsoft Edge](#)
- Two-factor authentication service for BU applications (Duo Security): optional [Duo Mobile download for iOS](#) or [Duo Mobile download for Android](#)

Recommended Hardware

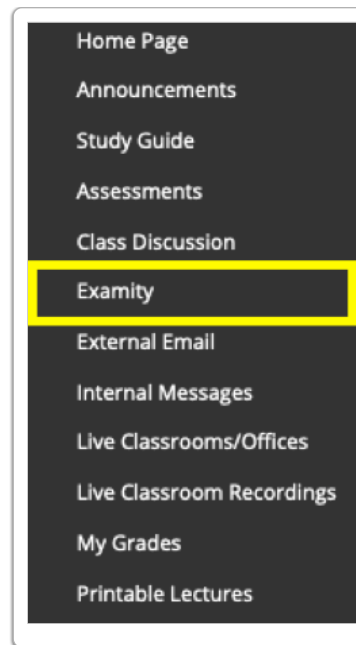
- Desktop or laptop computer recommended for best experience, some course functionality including proctored exams are not compatible with phones or tablets
- Headset with built-in microphone for high quality audio during live classroom sessions
- Webcam (required for proctored exams)
- Working computer speakers (required for proctored exams)

Clearing Your Browser Cache

It is recommended that users periodically [clear their browser cache](#) to ensure they are viewing the most current course content. Completing this step often resolves login issues and problems viewing course materials.

Proctored Exams

Courses with proctored exams will have an Examity link in the left-hand course navigation. This link will not appear until scheduling opens. The BU Virtual Assessment Administrator will notify you when it is time to schedule your exam. Details on Examity's technical requirements and how to schedule your exam are in the Proctored Exam Information module on the course homepage. The Assessment Administrator can be reached at pexams@bu.edu. Examity support is available 24/7 via phone (855-392-6489), email (support@examity.com), or 'live chat' when logged in to the Examity dashboard.



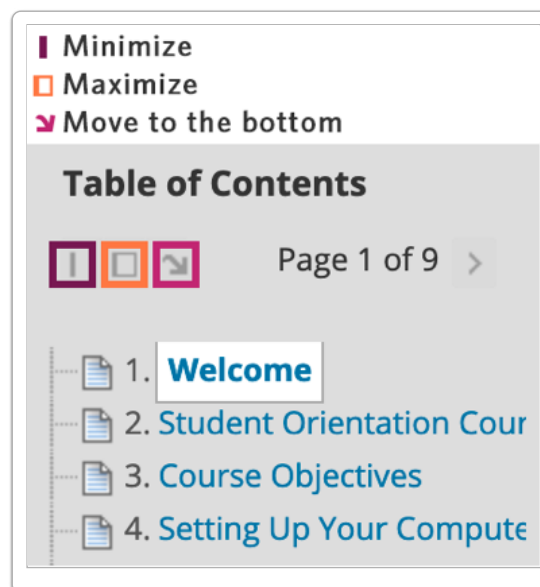
Navigating Courses

While navigating through your courses it's important to note that all hyperlinks will open in a new browser window.

The Blackboard navigation tools—shown in the images below—allow you to show and hide both the Course Menu and the Table of Contents which can free up space when moving through weekly lecture material.

The Table of Contents may contain folders that open and close (+ and – signs) and may conceal some pages. To avoid missing content pages, you are advised to use the next- and previous-page buttons (and icons) in the top-right corner of the learning content.

Navigation tools for the Table of Contents are shown in the image below:



Clicking the space between the Course Menu and the Table of Contents allows you to show or hide the Course Menu on the left:

The screenshot displays a Blackboard course interface. On the left is a dark navigation menu with the following items: DE Student Orientation (2020 Spring 2) with a home icon, Home Page, Announcements, Assessments, Assignments, Calendar, Class Discussion, External Email, and Internal Messages. On the right is a 'Table of Contents' section, currently on 'Page 1 of 9'. A yellow highlight is over the 'Hide Course Menu' button. Below it is a list of nine items, each with a document icon: 1. Welcome (highlighted with a white box), 2. Student Orientation Cou, 3. Course Objectives, 4. Setting Up Your Comput, 5. Blackboard App for Onli, 6. Disability Services, 7. Netiquette, 8. Registration Informatio, and 9. Technical Support.

Boston University Metropolitan College