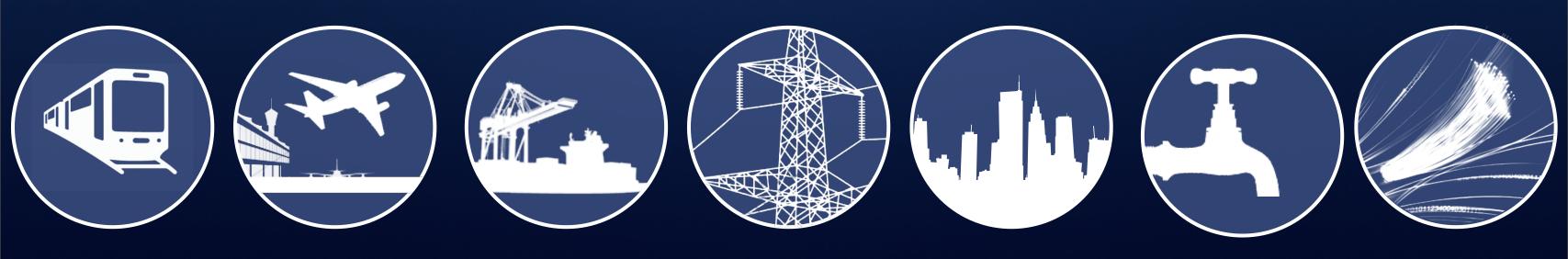
Cities Take the Lead: Innovations in Urban Infrastructure Financing



Disruptive Forces Change the Kind of Investments We Need



Demographic and cultural changes





Economic globalization

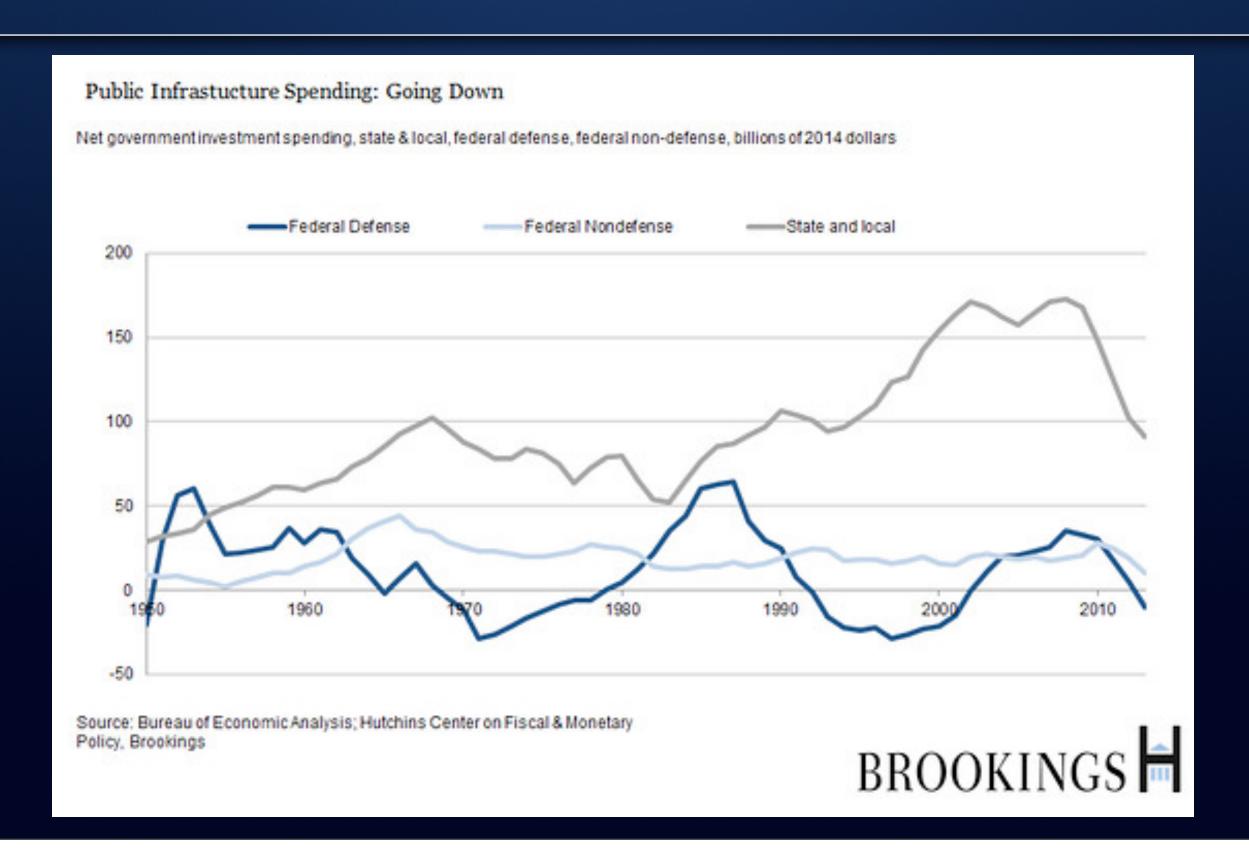




Climate change



Shifts in Funding Change Who Invests

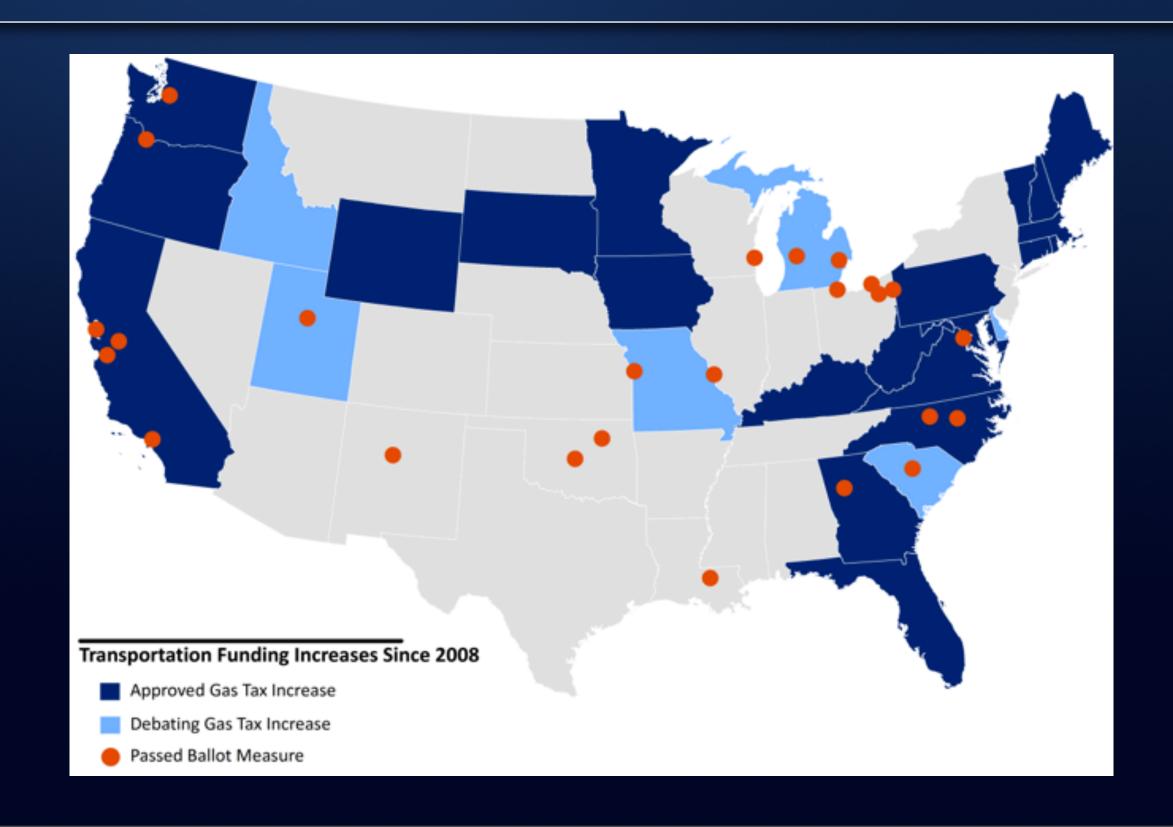


Traditional Tools Still Work

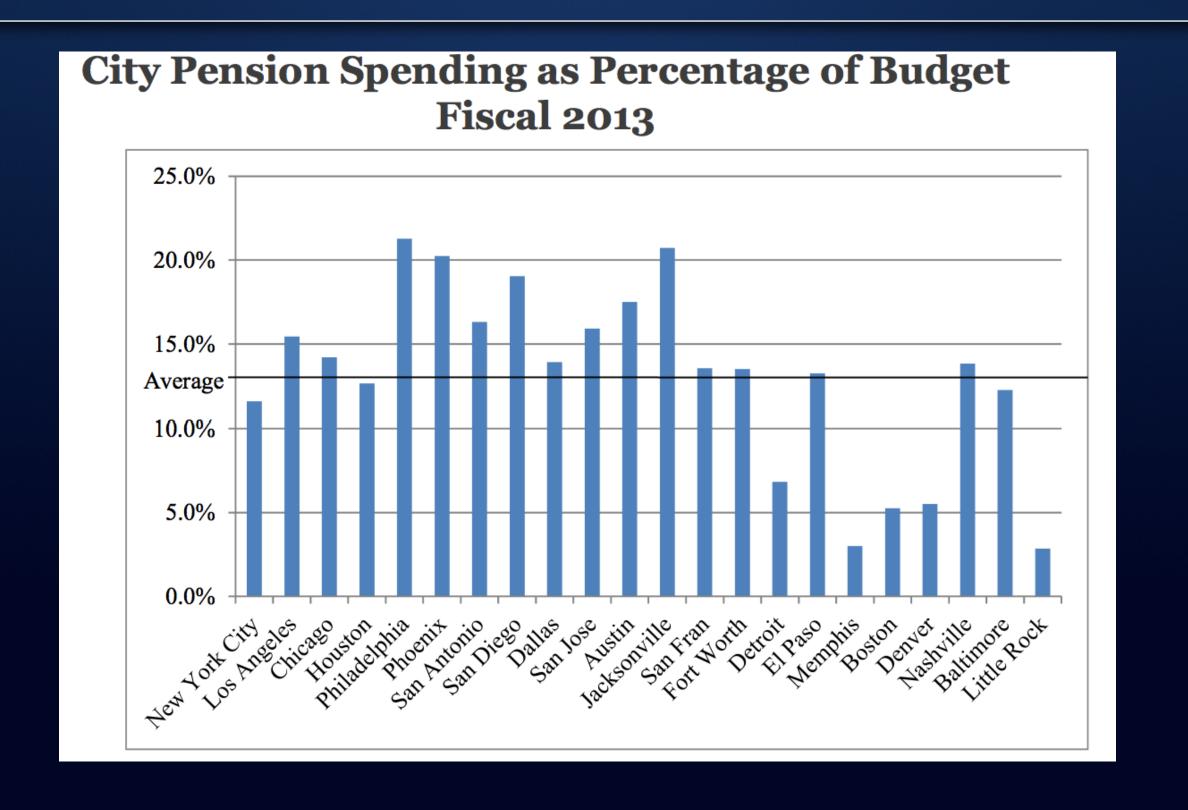
▶\$341 billion in taxexempt debt issued in 2014

▶\$35 billion in private activity bonds available in 2014

▶69% of all transportation ballot measures successful in 2014



However, They Have their Limitations: Increasing Legacy Costs



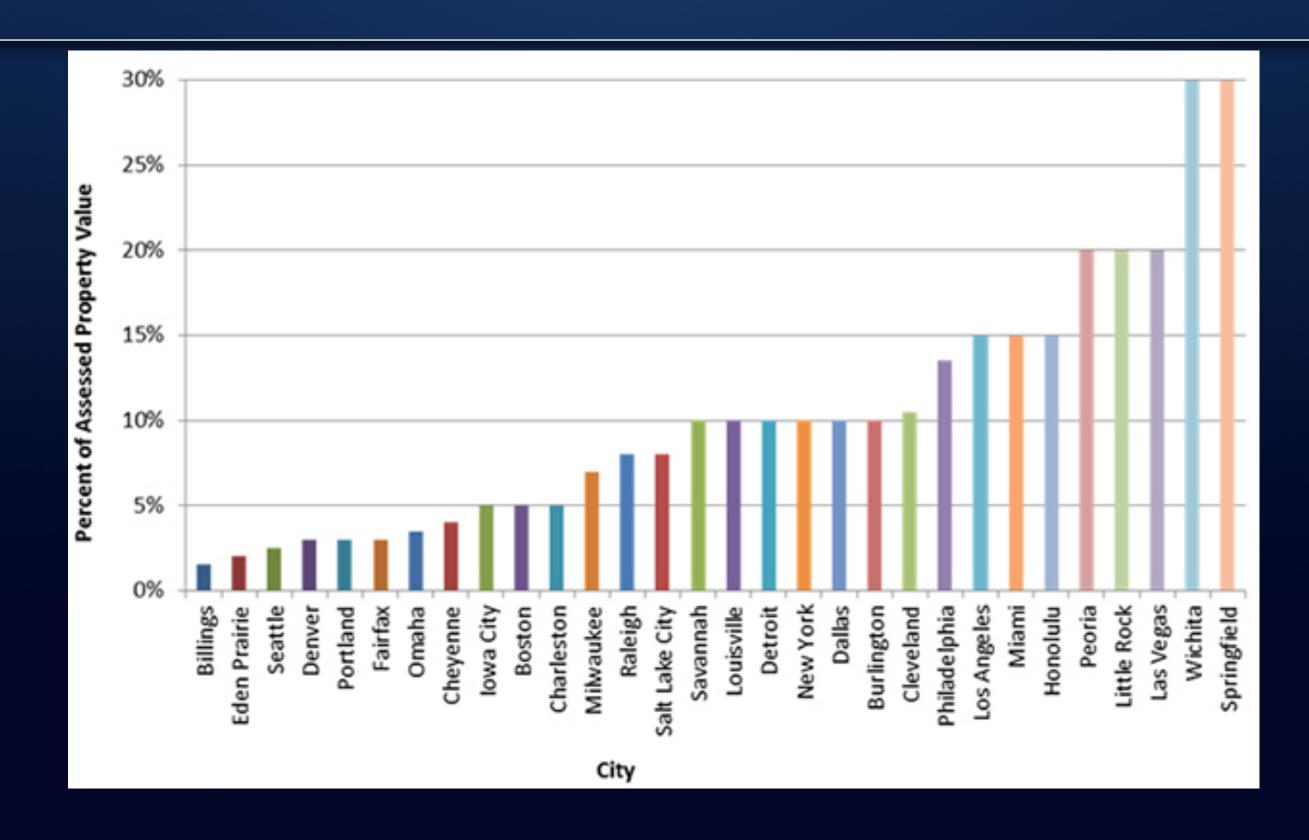
Political Dysfunction



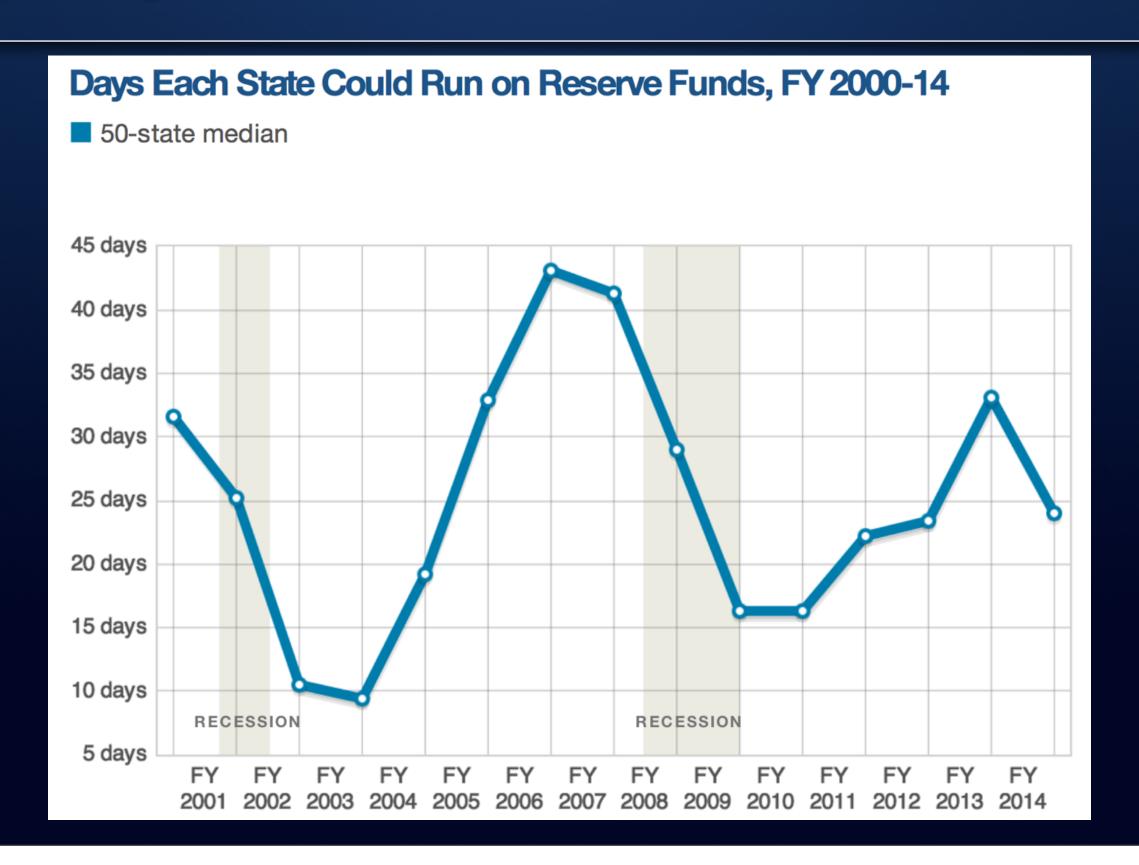
"I will not tie this city's future to the dysfunction in Washington and Springfield."

> Rahm Emanuel Mayor, Chicago

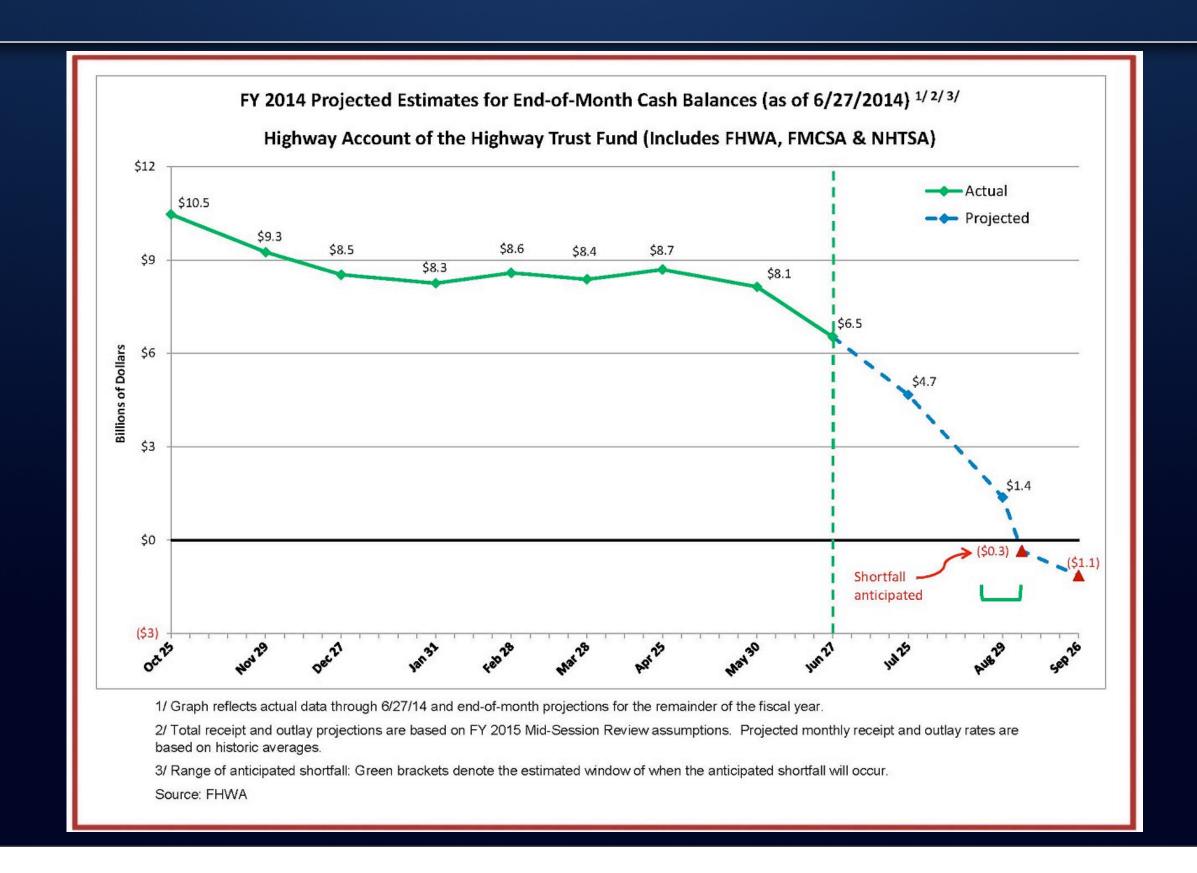
Debt Limits



Rebuilding Budgets Post-Recession



Unreliable Federal Partners



In Response, New Models Are Emerging



New bonding approaches



Dedicated public private partnership units



Infrastructure exchanges



Infrastructure banks and trusts

Each Model is Tailored to Specific Local Needs

Exchanges



WCX

New Bonds



Southern Nevada Water Authority

Trusts



PPP Unit



OTP3

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